



**Unaudited semi-annual report  
as at 30th November 2021**

# **Citadel Value Fund SICAV**

Société d'Investissement à Capital Variable  
Luxembourg

R.C.S. Luxembourg B85320

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**Citadel Value Fund SICAV**

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# Citadel Value Fund SICAV

## Organisation

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**Registered office**

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L-1660 LUXEMBOURG

**Board of Directors***Directors*

Bas SCHREUDERS

9, Meescheck  
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Jos ROTTEVEEL

26, Chemin JA Zinnen  
L-7626 LAROCLETTE

Marleen WATTE-BOLLEN

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**Management Company**

KREDIETRUST LUXEMBOURG S.A.  
88, Grand-Rue  
L-1660 LUXEMBOURG

**Board of Directors of the Management Company***Chairman*

Vincent DECALF

*Director*

Clemens LANSING

*Managing Director*

Aurélien BARON

**Conducting officers of  
the Management Company**

Aurélien BARON  
Cyril THIEBAUT

**Investment Manager**

ANDREAS CAPITAL S.A.  
One on One building  
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L-1470 LUXEMBOURG

**Investment Advisor to the  
Investment Manager**

D&F FINANCIAL SERVICES B.V.  
Van Hengellaan 2,  
NL-1217 AS HILVERSUM

**Depositary and principal  
paying agent**

QUINTET PRIVATE BANK (EUROPE) S.A.  
43, boulevard Royal  
L-2955 LUXEMBOURG

**Domiciliary, administrator, registrar  
and transfer agent**

KREDIETRUST LUXEMBOURG S.A.  
88, Grand-Rue  
L-1660 LUXEMBOURG

**Citadel Value Fund SICAV**

**Organisation (continued)**

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**Delegated administrator, registrar  
and transfer agent**

EUROPEAN FUND ADMINISTRATION S.A.  
2, rue d'Alsace  
L-1122 LUXEMBOURG

**Réviseur d'entreprises agréé**

BDO Audit S.A.  
1, rue Jean Piret  
L-2350 LUXEMBOURG

# Citadel Value Fund SICAV

## Report on activities of the Board of Directors

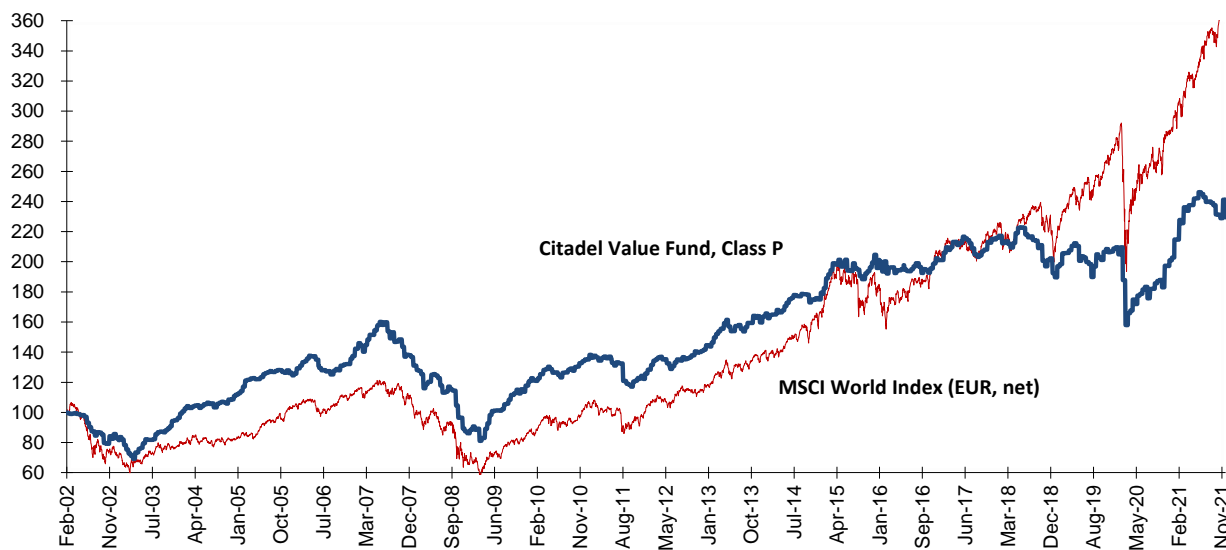
Dear shareholder,

With the year-end nearing, it is time to look both back and forward. We look back at an atypical year. We sincerely hope that the global health situation and its dire consequences for society will prove atypical indeed and not slowly evolve into “the new normal”. Looking into 2022, we could imagine a scenario in which not only the health situation will slowly improve, but financial markets are to normalise as well. Increased inflation and almost full employment could be a trigger for less accommodative central bank policies. When the situation of almost free money would come to an end, valuations will start to matter again. While value investing has proven to be a good strategy during uncertain times, a deep value strategy works even better when valuation regains its importance as a guide for future returns.

We are happy to share Citadel’s solid year-to-date performance of +13.2% per November 30<sup>th</sup>. Since inception, the net return of Citadel’s Class P shares is +130%. During the year, Citadel reached an all-time high of €246.22. Still, Citadel’s portfolio is considerably cheaper than the world index and is trading at a 43% discount to its estimated intrinsic value. With this in mind, we remain confident about Citadel’s future potential. Being an absolute return Fund, Citadel does not use an official benchmark, but as always, we show the MSCI World index (including net dividends) in EUR as a reference. While the MSCI in EUR was up 27% year-to-date, it gained 16.8% in US\$. This shows that a large EUR/US\$ exchange rate swing has fuelled the Euro-index rather than equity market performance alone.

### Citadel Value Fund

Class P performance since inception November 30th, 2021



Fund Performance - Class P - as of Nov 30, 2021	Since inception (11-Feb-02)	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021 YTD
Citadel Value Fund	129,5%	-18,4%	17,0%	17,2%	12,0%	9,7%	-0,5%	-35,8%	36,2%	12,9%	-6,9%	12,7%	15,1%	10,1%	12,2%	-0,1%	7,4%	-12,1%	10,1%	-2,9%	13,2%
MSCI World Index	267,4%	-30,2%	10,7%	6,5%	26,2%	7,4%	-1,7%	-37,6%	25,9%	19,5%	-2,4%	14,0%	21,2%	19,5%	10,4%	10,7%	7,5%	-4,1%	30,0%	6,3%	27,0%
+/- vs. index	-138,0%	11,8%	6,2%	10,7%	-14,2%	2,3%	1,2%	1,8%	10,3%	-6,6%	-4,5%	-1,3%	-6,2%	-9,4%	1,7%	-10,8%	-0,1%	-8,0%	-19,9%	-9,2%	-13,8%

Note: MSCI World Index (total returns, in EUR). Source: EFA, MSCI

#### 20 years Citadel Value Fund – an organisational update

We would like to spend a few words on Citadel's organisation before we go over to reviewing investment-related topics. Citadel started trading on February 11<sup>th</sup>, 2002, so in less than two months' time the Fund will celebrate its 20<sup>th</sup> anniversary. We are proud of the fact that Citadel's consistent focus on value investing has enabled the Fund to prosper and to survive many challenging periods in the financial markets over the past 20 years. Also, we are grateful for the trust and patience of you as a shareholder in all those years, particularly during volatile periods when long-term vision and commitment were even more important. Our mission has always been and continues to be making sure you can sleep well at night, with the confidence that Citadel's portfolio of strong, low-risk, profitable companies acquired at attractive valuations will preserve your capital and provide significant upside along the way.

After almost 20 years, it was time to refresh the organisational structure. Commencing in January 2022, the services of two of the Fund's service providers will be integrated into one new service provider. This will lead to increased efficiency in Fund operations, while meeting all regulatory requirements. These changes have been approved by the Shareholder Meeting on December 17<sup>th</sup>. We are happy to welcome Pure Capital as a new partner of Citadel and look forward to Citadel – and its shareholders – prospering over the next 20 years. It goes without saying that Citadel's value investment strategy will remain entirely unchanged.

#### Volatility is your friend

In previous letters we wrote about the risk of higher inflation and with it the likelihood that central bankers would be forced to normalise their very accommodative monetary policy leading to higher interest rates in the future. In our view, higher interest rates would upend a period of almost "free money". Under such a scenario we would return to normalised financial markets where price discovery and economic fundamentals will matter again. This would be a change for the better – both for the health of financial markets in general and for value investing in particular.

Having said that, monetary policy shifts have historically often coincided with elevated price volatility in financial markets. Market sentiment could turn negative and stock prices could come down, even those of strong and healthy companies. At Citadel, we are not in the business of predicting the short-term direction of stock markets, but in fact we would welcome such a scenario. We would still sleep well at night, knowing that the Fund's portfolio companies are safe havens, while at the same time increased market volatility creates new investment opportunities. To some this might seem contradictory, but a recent example drives home this point: we all want to see the pandemic end sooner than later, but a significant increase in market volatility was a positive side effect in March-April 2020. At the time, it created a short window of quite interesting investment opportunities for Citadel, which we eagerly utilised. Of course, the Fund is ready to capture similar opportunities when future market volatility offers situations of mispricing again.

During 2021 share price volatility has also been elevated. We consider it unusual when portfolio returns fluctuate by over 5% within a month, yet this happened a couple of times year-to-date. We were able to use some of this market irrationality to the benefit of the Fund, for example when hefty price swings in **Bed Bath & Beyond** (a US general merchandise retailer) presented several buying and selling opportunities during the year.

However, it is crucial to distinguish between market volatility on the one hand and fluctuations in the underlying value of companies on the other. Generally, this intrinsic value of Citadel's portfolio companies is far less volatile over time than one might mistakenly infer from stock price volatility. During the first half of 2020, we have witnessed the pandemic impacting company profits and cash flows to various extents, in some cases even positively. Later during the year, initially negative impacts were often reversed by a rapid economic recovery. Looking beyond short-term profit impacts, but utilizing greatly increased market price volatility, Citadel was able to add several strong businesses at very attractive price points. This supported a further increase of the portfolio's intrinsic value. As a result, Citadel's intrinsic value was at an all-time high of €402 per P-class share on November 30<sup>th</sup> of this year.

## Citadel Value Fund SICAV

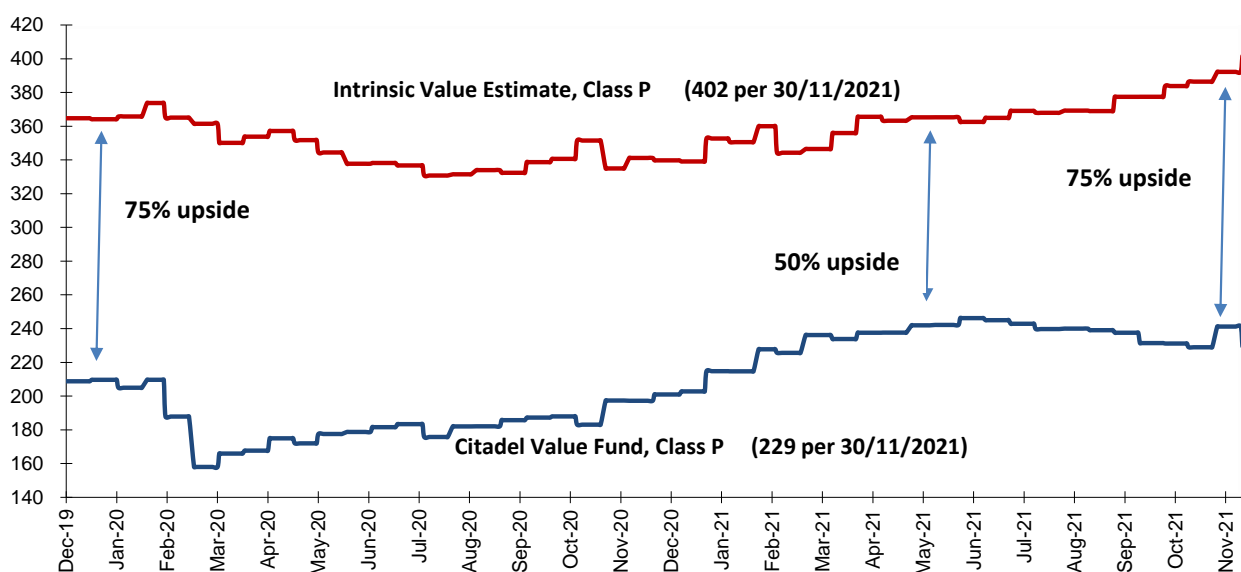
### Report on activities of the Board of Directors (continued)

This is up 10% compared to where it was before the pandemic hit the world (we used December 31<sup>st</sup>, 2019 as a pre-pandemic reference date).

Citadel's NAV, reflecting the actual share prices of the portfolio companies and hence their volatility, has fluctuated a little more than the intrinsic value, as the chart on the next page shows. The Fund's NAV currently offers a 75% upside potential relative to the estimated intrinsic value, which is about similar to the Fund's pre-pandemic situation at the start of 2020. It is testimony to the idea that a long-term investment horizon makes sense. While short-term market fluctuations are unpredictable, rational investors can profit from market volatility over the longer term.

#### Citadel Value Fund

Class P - Value versus Price



#### New horses supported this year's performance

Most of Citadel's positions have made a positive contribution to the Fund's performance this year. Interestingly, four out of the top-5 contributors were holdings acquired in 2020 or 2021. The largest calendar year-to-date contributor was the US non-food retailer **Bed Bath & Beyond** (BBBY). BBBY is selling furniture for bedrooms, bathrooms, and kid's rooms as well as general household merchandise. After having owned a stake in this company before, the Fund purchased a position again early January 2021 at an attractive valuation. Solid quarterly operating performance pointed out that the company was coping effectively with the pandemic. Only a few weeks after Citadel had built a position, a short squeeze propelled the share price towards the company's estimated intrinsic value. The only rational investment decision was to exit the stock. During the months that followed, the stock fell back, not once but twice, to a level that provided sufficient margin of safety again for Citadel to re-build a position. And twice, the Fund was able to sell the holding again after the share price had shot up, due to another short squeeze and later due to an announcement of a large new share buy-back program. On November 30<sup>th</sup>, the Fund continues to hold just a small remaining position. We believe that this example clearly proves the point that price volatility can be a rational investor's friend, because it increases the odds of mispricing. The necessary condition to profiting from mispricing is of course having an informed judgement about the value of the company.



## Citadel Value Fund SICAV

### Report on activities of the Board of Directors (continued)

Most significant performance contributors & detractors					
January 1st 2021 to November 30th 2021					
Holding	Contribution	Absolute return	Holding	Contribution	Absolute return
Bed Bath & Beyond	6,9%	66,0%	TGS Nopec	-1,2%	-30,4%
SOL Group	1,7%	49,7%	Vitesco	-0,8%	-17,1%
Tarkett	1,6%	63,5%	Samsung Electronics -Pref-	-0,6%	-12,8%
Signify	1,5%	22,9%	Continental	-0,2%	-5,9%
American Eagle Outfitters	1,3%	29,3%	National Oilwell Varco	-0,2%	-5,6%

*Note: Returns are in EUR and include net dividends*

Superb operating performance propelled the share price of **SOL Group**, a producer of industrial and medical gases and one of the larger European players in homecare services. Its industrial gas activities have been firing on all cylinders. Due to the high marginal profitability of additional volumes sold, 2021 is on track to becoming the company's best year ever. Its homecare activities reported lower growth due to the healthcare sector being occupied with pandemic-related care. Still, margins in this secular growth business were considerably up.

The Fund also profited from the takeover of **Tarkett** (flooring solutions) by its family shareholder. Citadel was able to sell its stake at a level slightly above the takeover offer, realising a 63.5% gain after only a 7-month holding period.

Among the performance detractors, **TGS** (seismic data services) unfortunately stood out. Its dominant client base is in the oil & gas sector. Despite increased commodity price levels together with the necessity to invest in exploration in the coming years to satisfy global energy demand, customers have so far been hesitant to make larger commitments. Notwithstanding these times of low demand, TGS has remained a free cash flow positive and dividend paying business. In the meantime, TGS has also been growing in adjacent services for alternative energy markets such as carbon capture and seismic databases for offshore wind parks. However, it will take time to develop this into a meaningful revenue stream. The stock has significant upside potential once investment volumes would recover a bit.

#### Further opportunities added to the portfolio in 2021

Already highlighted in our previous shareholder letter, Citadel invested in a new position in preferred shares of **Samsung Electronics** earlier in 2021. Samsung Electronics is a global market leader in several important technology markets such as smartphones but most notably memory chip production. This business is characterised by high added-value, high barriers-to-entry, and large economies-of-scale effects. Citadel paid a c. 4x operational earnings multiple for a high margin business with a decent return on capital. Samsung's recent announcement of a major investment program in its foundry business (production of logic chips for 3<sup>rd</sup> parties) is expected to become an additional value driver. In this business, TSMC is currently the undisputed global market leader, generating near-monopolistic margins and trading at a huge profit multiple. Samsung is one of the few, perhaps even the only company worldwide with all capabilities in house and the required capital to capture a bigger market share of this very profitable growth market.

Changes in the Portfolio	
January 1st 2021 to November 30th 2021	
Holdings bought or added to	Holdings reduced or sold
American Eagle Outfitters	Bed Bath & Beyond
Bed Bath & Beyond	Daekyo
Samsung Electronics -Pref-	GS Home Shopping
Tarkett	Nongshim Holdings
TGS	Tarkett
Vitesco	

## Citadel Value Fund SICAV

### Report on activities of the Board of Directors (continued)

We are very excited about another new addition to the portfolio, namely **Vitesco Technologies**, formerly known as the Powertrain division of parent company Continental. Vitesco is one of the two main players for automotive electrification technology in Europe. 9 Out of the 10 largest battery electric vehicle manufacturers are supplied with Vitesco's power electronics, control technology, electric drive axles or thermal management systems. Amid the rapidly changing automotive landscape, Vitesco is executing a turn-around to enhance cost efficiency and to expand the product range. Its current order book of over €50bn covers the sales projections for the coming 6 years and should support a strong margin improvement. Vitesco shares were recently spun off from Continental and are now separately listed. On top of a period of relative weakness in the automotive sector, the spin off caused technical selling pressure with large cap funds and index trackers forced to exit the stock. Hence, Citadel was able to purchase a position at what we believe to be a fraction of Vitesco's intrinsic value.

Also, we moderately increased the weighting of the Fund's existing position in **American Eagle Outfitters** (US apparel retailer) and **TGS**, both at attractive valuations. We decreased the weighting in **Nongshim Holdings** and sold the Fund's position in **Daekyo**, **GS Home Shopping** and **Tarkett** (both GS and Tarkett due to takeover offers). As already highlighted, we sold the position in **Bed Bath & Beyond** more than once during 2021.

#### Healthy portfolio with healthy upside

As per November 30<sup>th</sup>, 2021, the portfolio consists of holdings in 22 companies. The portfolio top-5 consists of two European companies, one US and two Asian businesses. Companies listed in Europe represent 44% of the Fund's NAV. The Fund's exposure to Asia (Japan and South Korea) is around 19%. The exposure of Citadel to the US equity market is 16%. The Fund's net cash balance per November 30<sup>th</sup>, 2021, amounted to 21% of NAV, a little higher than on May 31<sup>st</sup> and providing ample room to take advantage of market volatility described earlier.

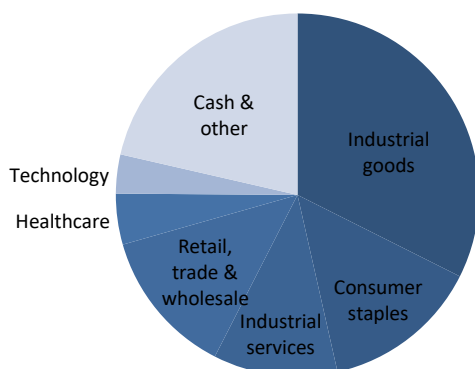
<b>Portfolio Holdings</b>		
<b>as of 30 November 2021</b>		
<u>Company</u>	<u>Activity</u>	<u>% of NAV</u>
Signify	industrial goods (lighting)	7,0%
Dewhurst -A-	industrial goods (elevator fixtures & controls)	5,6%
Pronexus	business services (financial documentation & IR services)	5,4%
American Eagle Outfitters	retail (apparel)	5,2%
Toyota Industries	industrial goods (Toyota, forklifts, engines, cars & parts)	4,6%
SOL Group	healthcare & industrial (homecare, medical & technical gases)	4,5%
Swatch Group	retail (luxury watches & jewelry)	3,9%
Village Super Market -A-	retail (supermarkets)	3,7%
Samsung Electronics -Pref-	technology (semiconductors & consumer electronics)	3,5%
Vitesco	industrial goods (automotive components)	3,3%
Boskalis	industrial services (maritime services)	3,3%
Berentzen Gruppe	consumer goods (spirits & beverages)	3,2%
National Oilwell Varco	industrial goods (oil field equipment & services)	3,2%
MPAC Group	industrial goods (packaging machinery)	3,1%
Continental	industrial goods (tires & automotive components)	2,9%
Nichirin	industrial goods (automotive components)	2,6%
Nongshim Holdings	holding co. (Nongshim, packaging, food ingredients)	2,6%
Ahold Delhaize	retail (supermarkets)	2,4%
TGS	industrial services (seismic data)	2,4%
Zwack Unicum	consumer goods (spirits)	2,1%
Booking Holdings	retail (online travel & leisure)	2,0%
Bed Bath & Beyond	retail (general merchandise)	1,9%
Cash and other assets & liabilities		21,4%
		100,0%

## Citadel Value Fund SICAV

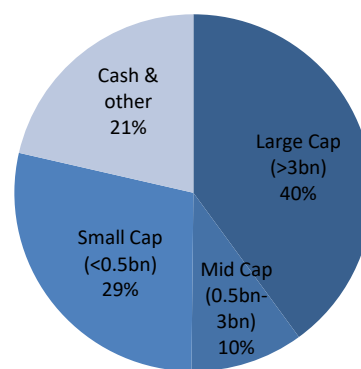
### Report on activities of the Board of Directors (continued)

We are confident Citadel's portfolio is in good shape to thrive in various future scenarios. It consists of great businesses, with shares trading at significant margins of safety relative to their respective intrinsic values. At a look-through valuation of c. 5x operating earnings and at a 9% free cash flow yield, Citadel's portfolio is attractively valued not only on an absolute basis but definitively also on a relative basis, with the MSCI World index currently trading at a staggering 15x operating earnings!

**Portfolio by Sector**



**Portfolio by market capitalisation**



Citadel's portfolio has always had a certain bias towards small caps, as this is a place where value opportunities often can be found. The small cap segment currently represents 29% of the Fund's portfolio. This is a lower percentage than a few years ago, partially due to the pleasant fact that over the past two years the Fund was able to identify and add a good number of large cap and midcap companies with attractive value characteristics. One small cap company, however, is definitely worthwhile to elaborate on in the next section as it has the potential to become much bigger.

#### **MPAC: packing in the profit**

Since many years, Citadel is tracking the **MPAC Group**, a UK based supplier of packaging machinery. As a relatively small company operating in a large market, MPAC specializes in high volume primary packaging machines as well as secondary packaging (so-called 'end of line packaging') for very specific product handling requirements. Its main customers are found in the food & drink sector and pharma & healthcare markets (e.g., Nestle, Cooper Vision). Prior to 2017, MPAC also built machinery for the tobacco industry. In those years it was an even smaller company with a relatively low growth rate. Late 2016 new management took over and implemented a transformative divestment of the tobacco machinery business in mid-2017. Including the tobacco divestment proceeds, the MPAC share traded at a negative Enterprise Value at that time, which was a reason for Citadel to significantly raise its stake in this company from the tiny position the Fund owned before.

Motivated by the divestment, MPAC's new CEO laid out a reinvigorated vision to leverage the business (GBP 50m annual sales at the time) through a buy-and-build strategy coupled with capturing the high-margin services business of the existing installed base, which previous management had neglected. The target was to drive the operating margin of 2.4% in 2017 to a level of 10% by 2021, necessary to generate an appropriate return on capital. This trajectory has been executed quite successfully and indeed, an operating margin of around 10% is in the cards for the current year on double the revenue level compared to 2017. The operational success did not remain unnoticed on the stock market: while Citadel was able to purchase shares at around GBP 1.00 in 2017, the current share price is around GBP 5.00.

You could be forgiven for thinking otherwise, but the current valuation is still not at all demanding. The estimated free cash flow yield stands at 9% and we anticipate the company to re-install a dividend to pay out part of it. Further scope for margin improvement is also in the cards, with peer group benchmarking pointing to a mid-teens operating margin potential. This is supported by a record size order book and an increased services franchise.

But there is more that comes with this package. A few months ago, MPAC announced an order win to provide a battery cell assembly line for Freyr, a listed producer of batteries targeting the automotive and energy storage market. MPAC has worked four years developing the assembly machinery together with cell technology partner 24M. Freyr is now setting up a first small facility with MPAC's machine. This first order has a size of c. 10% of MPAC's current annual revenue. Whilst this is a nice order on its own, the more interesting part is that MPAC has options to provide Freyr with further assembly lines when Freyr will start building full-sized manufacturing facilities. Given the fact that Freyr already announced its first large customer win, odds are increasing that MPAC will be playing a significant role in this market. For MPAC this could be a game changer because follow-on orders could be 10 times the initial size and potentially even more. What we really like about the MPAC management team is that they aren't carried away by this opportunity. Management has remained focused on running the core business and appointed dedicated project management for the battery segment to prepare for whatever scenario will unfold. Needless to say, Citadel is excited to hold this company in its portfolio and will closely follow future developments.

#### **In conclusion**

Never a dull moment in investing, as we say. Amidst all market turmoil, we continue what we have done at Citadel for close to 20 years, which is focussing on fundamental company analysis and locking in a wide margin of safety when purchasing shares of a company. Just like the management teams that manage your holdings' businesses, Citadel is not getting carried away by market fuzz, manic or at times depressed sentiment and the like. Only rational investment analysis guides us through the opportunities that wildly fluctuating markets present to us. At the time of writing of this letter, the pandemic situation looks to be deteriorating again. We don't know how 2022 will develop, but together with you we certainly hope for better times. We are grateful for the continued support from you as shareholders and we wish you and your family a great festive season and a Happy New Year.

Kind regards,

The Board of Directors  
**Citadel Value Fund SICAV**

22nd December 2021

Note: The information in this report represents historical data and is not an indication of future results.

## Citadel Value Fund SICAV

### Statement of net assets (in EUR)

as at November 30th 2021

#### Assets

Securities portfolio at market value	25,979,577.09
Cash at banks	7,094,234.15
Income receivable on portfolio	24,036.22
Prepaid expenses	370.04
Total assets	<u>33,098,217.50</u>

#### Liabilities

Bank overdrafts	2.96
Bank interest payable	4,091.38
Expenses payable	38,108.73
Total liabilities	<u>42,203.07</u>

Net assets at the end of the period	<u><u>33,056,014.43</u></u>
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#### Breakdown of net assets per share class

Share class	Number of shares	Currency of share class	NAV per share in currency of share class	Net assets per share class (in EUR)
MP capitalisation	3,129.72	EUR	289.52	906,119.11
P capitalisation	30,421.51	EUR	229.48	6,981,006.01
X capitalisation	105,384.13	EUR	238.83	25,168,889.31
				<u><u>33,056,014.43</u></u>

The accompanying notes are an integral part of these financial statements.

## Citadel Value Fund SICAV

### Statement of investments and other net assets (in EUR) as at November 30th 2021

Currency	Number / nominal value	Description	Cost	Market value	% of total net assets *
<b>Investments in securities</b>					
<b>Transferable securities admitted to an official stock exchange listing</b>					
<b>Shares</b>					
CHF	5,000	Swatch Group AG	980,827.13	1,303,153.78	3.94
EUR	168,569	Berentzen-Gruppe AG	1,381,814.48	1,068,727.46	3.23
EUR	10,000	Continental AG	615,829.70	947,000.00	2.86
EUR	27,000	Koninklijke Ahold Delhaize NV	269,064.31	800,550.00	2.42
EUR	45,000	Koninklijke Boskalis Westminster NV	690,000.00	1,075,500.00	3.25
EUR	58,000	Signify NV	1,266,940.03	2,327,540.00	7.04
EUR	71,984	Sol SpA	718,578.11	1,497,267.20	4.53
EUR	28,000	Vitesco Tec Gr Aktiengesellsch	1,319,257.36	1,097,600.00	3.32
			6,261,483.99	8,814,184.66	26.65
HUF	15,000	Zwack Un Liq Ind and Trad Plc	572,052.36	681,820.39	2.06
JPY	65,000	Nichirin Co Ltd Reg	853,103.18	874,719.97	2.65
JPY	226,600	Pronexus Inc	1,138,422.89	1,800,552.35	5.45
JPY	21,000	Toyota Industries Corp	563,125.16	1,532,198.43	4.63
			2,554,651.23	4,207,470.75	12.73
KRW	15,657	Nong Shim Holdings Co Ltd	823,133.82	865,717.19	2.62
KRW	24,000	Samsung Electronics Co Ltd Pref	1,331,388.17	1,149,008.46	3.48
			2,154,521.99	2,014,725.65	6.10
NOK	95,000	TGS ASA	1,293,887.68	779,782.91	2.36
USD	75,000	American Eagle Outfitters Inc	859,303.52	1,726,153.44	5.22
USD	39,056	Bed Bath and Beyond Inc Reg	666,803.19	636,409.00	1.93
USD	350	Booking Holdings Inc Reg	396,663.50	653,967.02	1.98
USD	100,000	Nov Inc	1,745,598.66	1,059,649.75	3.21
USD	65,000	Village Super Market Inc A	1,207,163.63	1,228,464.75	3.72
			4,875,532.50	5,304,643.96	16.06
<b>Total shares</b>			18,692,956.88	23,105,782.10	69.90
<b>Transferable securities dealt in on another regulated market</b>					
<b>Shares</b>					
GBP	248,500	Dewhurst Plc A Non Voting	638,657.67	1,855,302.46	5.61
GBP	175,000	MPAC Group Plc	301,316.50	1,018,492.53	3.08
<b>Total shares</b>			939,974.17	2,873,794.99	8.69
<b>Total investments in securities</b>			19,632,931.05	25,979,577.09	78.59
Cash at banks				7,094,234.15	21.46
Bank overdrafts				-2.96	0.00
Other net assets/(liabilities)				-17,793.85	-0.05
<b>Total</b>				33,056,014.43	100.00

\* Minor differences may arise due to rounding in the calculation of percentages.

The accompanying notes are an integral part of these financial statements.

## Citadel Value Fund SICAV

### Industrial and geographical classification of investments as at November 30th 2021

#### Industrial classification

(in percentage of net assets)

Industrials	29.06 %
Cyclical consumer goods	25.38 %
Non-cyclical consumer goods	14.05 %
Energy	5.57 %
Raw materials	4.53 %
Total	<u>78.59 %</u>

#### Geographical classification

as at November 30th 2020  
(in percentage of net assets)

United States of America	16.06 %
Japan	12.73 %
The Netherlands	12.71 %
Germany	9.41 %
United Kingdom	8.69 %
South Korea	6.10 %
Italy	4.53 %
Switzerland	3.94 %
Norway	2.36 %
Hungary	2.06 %
Total	<u>78.59 %</u>

## Citadel Value Fund SICAV

### Statement of changes in investments from June 1st 2021 to November 30th 2021

Currency	Description	Purchases	Sales	Other
<b><u>Shares</u></b>				
EUR	Tarkett SA	0	59,234	0
EUR	Vitesco Tec Gr Aktiengesellsch	26,000	0	2,000
KRW	Nong Shim Holdings Co Ltd	0	1,343	0
USD	American Eagle Outfitters Inc	20,000	0	0
USD	Bed Bath and Beyond Inc Reg	70,000	80,944	0



## Citadel Value Fund SICAV

### Notes to the financial statements

as at November 30th 2021

#### Note 1 - General information

Citadel Value Fund SICAV ("the Fund") is a "*Société d'Investissement à Capital Variable*" ("SICAV"), established on January 3rd 2002 for an indefinite duration.

The financial year of the Fund runs from June 1st to May 31st.

The reference currency of the Fund is the Euro (EUR).

The most recent annual report and the most recent semi-annual report, the Articles of Association, the Prospectus and the KIID are available at the registered office of the Fund and on its website [www.citadelfund.com](http://www.citadelfund.com). At those places the last three annual reports of the Fund are available.

#### Note 2 - Significant accounting policies

##### a) Presentation of the financial statements

The financial statements of the Fund are prepared in accordance with the Luxembourg legal and regulatory requirements concerning undertakings for collective investment and with generally accepted accounting principles in Luxembourg.

The financial statements of the Fund have been prepared on a going concern basis.

##### b) Valuation of assets

The valuation of the investments is based on the following principles:

- 1) Investments (transferable securities and money market instruments) listed on any stock exchange and on any regulated market are valued at the last closing price, unless the price is not representative. In the latter case the price will be valued at the probable realization value estimated with care and good faith and are placed under the responsibility of the Board of Directors.
- 2) Investments (transferable securities and money market instruments) which are not listed on any stock exchange are valued on the basis of the probable realization value estimated with care and good faith under the responsibility of the Board of Directors.
- 3) The value of any cash on hand or on deposit, bills and demand notes and accounts receivable, prepaid expenses, cash dividends and interest declared or accrued and not yet received is deemed to be the nominal value thereof, unless in any case the same is unlikely to be paid or received in full, in which case the value thereof is arrived at after making such a discount as may be considered appropriate by the Board of Directors in such case to reflect the true value thereof.

The Board of Directors, at its discretion, may permit some other method of valuation to be used if it considers that such valuation better reflects the fair value of any asset of the Fund.

##### c) Acquisition cost of securities in the portfolio

The acquisition cost of the securities held by the Fund that are denominated in currencies other than the reference currency of the Fund is converted into this currency at the exchange rate prevailing on the date of purchase.

## Citadel Value Fund SICAV

### Notes to the financial statements (continued)

as at November 30th 2021

#### d) Net realised gain /(loss) on securities portfolio

The realised gains and losses on securities portfolio are calculated on the basis of the average acquisition cost.

#### e) Investment income

Dividend income is recorded at the "ex-date", net of any withholding tax.

#### f) Conversion of foreign currencies

Cash at banks, other net assets, liabilities and the market value of the securities in portfolio expressed in currencies other than the reference currency of the Fund are converted into this currency at the exchange rate prevailing on the date of the financial statements. Income and expenses expressed in currencies other than the reference currency of the Fund are converted into this currency at the exchange rate prevailing on the date of the transaction. Net realised gains or losses on foreign exchange are disclosed in the statement of operations and other changes in net assets.

At the date of the financial statements, the exchange rates are the following:

1	EUR	=	1.0413199	CHF	Swiss Franc
			0.8505217	GBP	Pound Sterling
			365.1988157	HUF	Hungarian Forint
			127.7380241	JPY	Japanese Yen
			1,334.7160242	KRW	South Korean Won
			10.2628564	NOK	Norwegian Krona
			1.1249000	USD	US Dollar

### Note 3 - Investment management fees

The Management Company KREDIETRUST LUXEMBOURG S.A. appointed Andreas Capital S.A. as Investment Manager. The Investment Manager is entitled to an investment management fee, calculated monthly, payable at the end of each month and based on the net assets of the Fund as at the last monthly Valuation Date at a rate of 0.75% p.a. The net assets pertaining to the Class "MP" shares are not included in this calculation as they are not subject to the investment management fee.

The Investment Manager appointed as its investment advisor D&F Financial Services B.V., who may, subject to approval of the Investment Manager, sub-delegate its powers under an Investment Advisory Agreement signed on November 27th 2015 for an indefinite period.

D&F Financial Services B.V. is remunerated by the Investment Manager. The Investment Manager pays the Investment Advisor on a monthly basis a fee of 80% of the Investment Management Fee.

The Investment Advisor provides assistance and advice to the Investment Manager regarding investment decisions.

### Note 4 - Management Company fees

The Fund appointed KREDIETRUST LUXEMBOURG S.A. as Management Company. The Management Company is entitled to a fee amounting to 0.05% p.a. calculated on the basis of the Net Asset Value of the Fund, with an annual minimum of EUR 20.000 payable out of the assets of the Fund.

## Citadel Value Fund SICAV

### Notes to the financial statements (continued)

as at November 30th 2021

#### Note 5 - Incentive fees

The Investment Manager is entitled to an incentive fee equal to 20% in case of the "P" share Class and to 10% in case of the "X" share Class of the Excess Return (as defined below), if any, achieved by the Fund, which is calculated and payable annually at the end of each financial year. The net assets pertaining to the Class "MP" shares are not included in this calculation as they are not subject to the incentive fee.

The incentive fee is calculated in the following manner:

If the Fund Return (as defined below) exceeds the Hurdle Rate (as defined below), the difference between the Fund Return and the Hurdle Rate shall constitute the Excess Return.

The incentive fee will be subject to the following 2 restrictions:

- 1) There will be no incentive fee if the Excess Return so defined is 0 or negative.
- 2) A High Watermark restriction: There will be no incentive fee if the total net assets of the current financial year (before accrual of the incentive fee and adjusting for subscriptions, redemptions and dividends, if any are paid in the current financial year) is lower than the total net assets (after accrual of the incentive fee and adjusting for subscriptions, redemptions and dividends, if any are paid) as of the end of any of the three financial years preceding the current financial year.

The Fund Return in any year is calculated by deducting the total net assets of the previous financial year (after accrual of the incentive fee) (to be referred to as the initial net assets for the calculation of the performance fee) from the last total net assets of the current financial year (before accrual of the incentive fee and adjusting for subscriptions, redemptions and dividends, if any are paid in the current financial year).

The Hurdle Rate is defined as the return that would have accrued had a sum equal to the initial net asset value ("NAV") (and subsequently adjusted for subscriptions, redemptions and dividends) been invested at the higher of the 1 year EURIBOR or 4% and the lower of 10% or 1 year EURIBOR during the relevant year.

For the purpose of calculating the NAV per share as of any Valuation Date, the incentive fee (if applicable) will be expensed and provisioned. On each Valuation Date, the incentive fee will be recalculated, based on the actual Excess Return, if any, on that Valuation Date. The Fund will pay out an incentive fee, if any, to the Investment Manager, only once a year after the end of each fiscal year, based on the Excess return, if any, as per the date of the fiscal year end.

In case of a redemption at a net asset value per share that includes an incentive fee provision, the pro rata part of that incentive fee will be carried forward as a materialised incentive fee until the fiscal year end, and will be paid to the Investment Manager after the fiscal year end.

The Investment Manager pays the Investment Advisor 100% of the Incentive Fee.

The Board of Directors of the Fund adopted as of February 22nd 2021 the following resolution:

to approve and to the extent required, ratify, the combined decision of the Investment Manager and the Investment Advisor to waive the performance fee accruing on both "X" share Class and "P" share Class Fund returns up to their respective 3 year High-Watermark, as of February 22nd 2021 and until the performance fee description in the prospectus has been clarified and approved by the CSSF. Furthermore, in the calculation of the performance fee the Hurdle Rate definition will be based on the High-Watermark as reference value instead of the Initial Net Asset Value.

For the avoidance of doubt the rights to any performance fees on Fund returns exceeding the 3 year High-Watermark will not be waived. Waived fees, if any, will accrue to the benefit of the Fund.

## Citadel Value Fund SICAV

### Notes to the financial statements (continued)

as at November 30th 2021

At the date of the financial statements, the incentive fees were recorded for the Fund and amounted to EUR 14.99.

#### **Note 6 - Subscription tax ("*Taxe d'abonnement*")**

In accordance with current law and practice in Luxembourg, the Fund is not subject to Luxembourg corporate tax. Nor are dividends that are paid by the Fund subject to any Luxembourg withholding tax. However, the Fund is subject in Luxembourg to a registration tax of 0.05% per annum with regard to the "Class P", "Class X" and "Class MP" shares that is payable quarterly in arrears on the basis of the value of the aggregate net assets of the Fund at the end of the relevant calendar quarter. No stamp duty or other tax is payable in Luxembourg on the issue of new shares, except for the payment of an initial capital tax of EUR 1,250.00 that was paid at the incorporation of the Fund.

#### **Note 7 - Directors' fee**

The members of the Board of Directors may be entitled to a Directors' fee, to be approved by the general assembly of Shareholders, as well as reimbursements of expenses incurred by them in the conduct of their duties.

The Directors' fees are recorded under the caption "Other expenses" in the statement of operations and other changes in net assets.

At the date of the report, the Directors' fee incurred by the Fund amounted to EUR 7,978.91 (the net amount is EUR 6,490.09 and EUR 1,329.82 is the 20% WHT).

#### **Note 8 - Subscription and redemption fees**

No subscription and no redemption fees are payable.

Shares redeemed have no voting rights and do not participate in dividends, if applicable, or other distributions.

#### **Note 9 - Events**

By circular resolution dated April 23rd 2021, the Board of Directors of the Fund resolved to replace KREDIETRUST LUXEMBOURG S.A, the Management Company and Domiciliation Agent of the Fund, by PURE CAPITAL S.A. and to replace ANDREAS CAPITAL S.A., the Investment Manager of the Fund, by PURE CAPITAL S.A. The effective date of replacement is set at January 1st 2022.

#### **Note 10 - Subsequent events**

At the date of the financial statements there are no subsequent events to be disclosed, except for those mentioned in Note 9 and Note 11.

#### **Note 11 - Impact of the COVID-19 outbreak**

With regard to the effects of Coronavirus disease ("COVID-19") on the Fund's investments, as of November 30th 2021, most of the Fund's investments are back on their pre-COVID growth trajectories, reflecting the resilience and strong market positions of the Fund's investments. Some exceptions are investments that have done very well during COVID-19 and part of this outperformance has remained.

## **Citadel Value Fund SICAV**

### **Notes to the financial statements (continued)**

as at November 30th 2021

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On the other side, some investments continue to be affected by world-wide supply chain issues following the COVID-19 situation. In case of COVID-19 impact on the investments of the Fund, this will be reflected in the future financial statements.

The Fund issues each month a newsletter addressed to the Fund's (potential) investors with disclosures of any relevant significant information concerning the impacts of COVID-19 on the Fund's portfolio, if any, as well as limited financial reporting and explanations on underlying investments. The Fund continues to provide transparency on the actual and potential impacts of COVID-19 in these newsletters as well as in the (semi) annual financial reports of the Fund.

#### **Note 12 - Liquidity Risk Management**

The Fund invests according to a deep value strategy, suitable for investors with an investment horizon of at least three to five years. The Fund may invest in the shares of small and medium-sized companies, which may be less liquid and more volatile than securities of larger companies. The Management Company deploys a risk management system based on a Liquidity Policy. As at November 30th 2021, 83.8% of Total Net Assets is considered highly liquid according to the methodology implemented by the Risk Management Department of the Management Company.

## **Citadel Value Fund SICAV**

### **Additional information**

as at November 30th 2021

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#### **Information concerning the transparency of securities financing transactions and of reuse of cash collateral (regulation EU 2015/2365, hereafter "SFTR")**

During the reporting period, the Fund did not engage in transactions which are subject to the publication requirements of SFTR. Accordingly, no information concerning the transparency of securities financing transactions and of reuse of cash collateral should be reported.